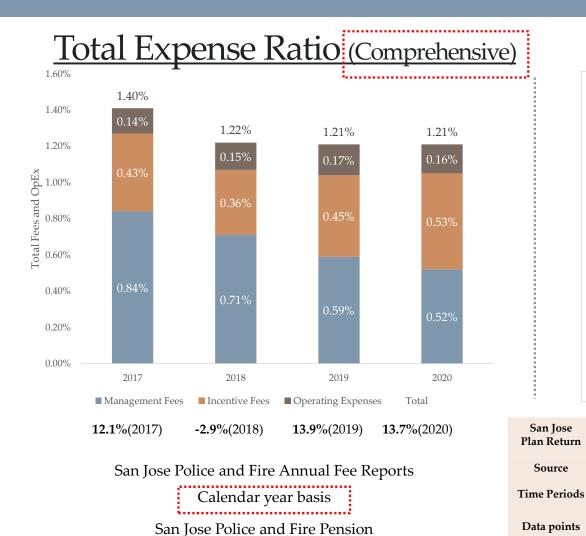


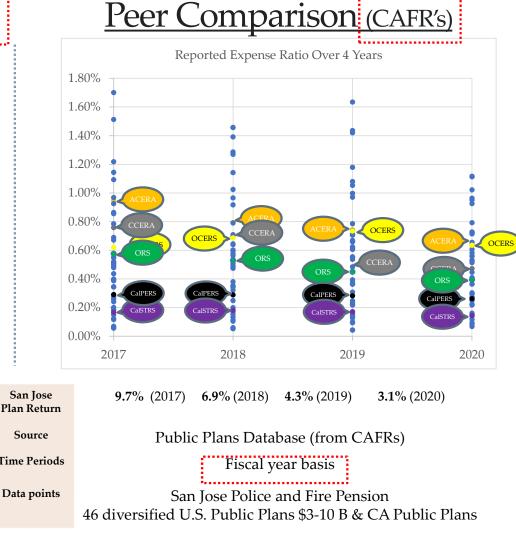
Investment Program

#### OFFICE OF RETIREMENT SERVICES

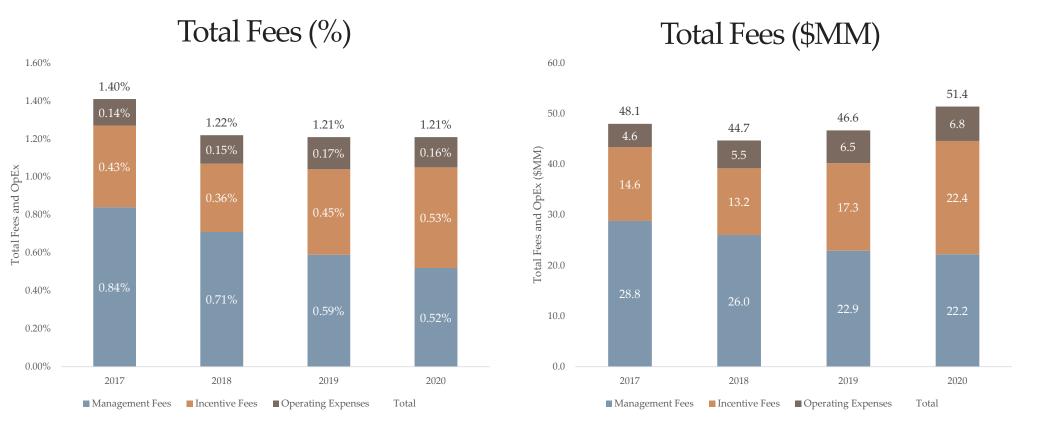
## **Investment Fees Analysis**

October 7th, 2021



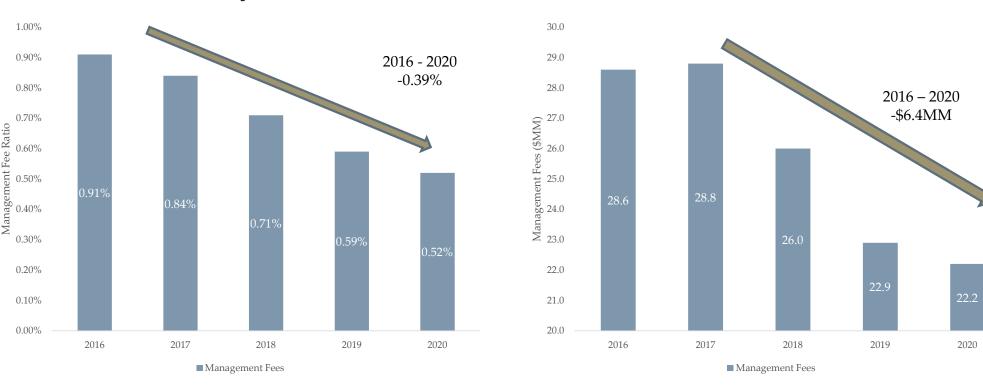


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Police and Fire Pension Plan Data Source: ORS, State Street, BNY Mellon

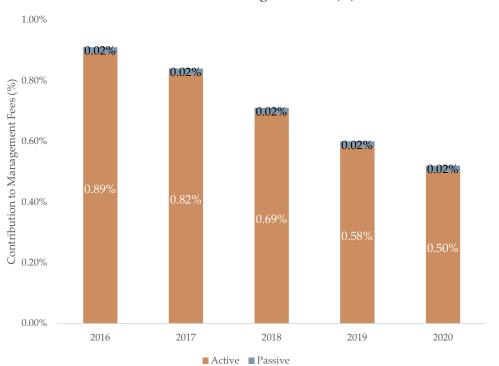
### Control what we can control: Management fees. Management fees have been reduced from 91bps to 52bps or -\$6.4MM over the last 5 years.



Police and Fire Pension Plan Data Source: ORS, State Street

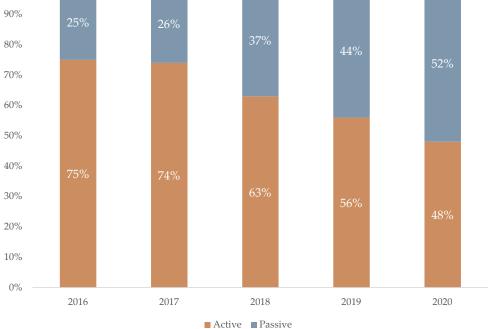
#### Lower management fee driven by higher allocation to passive strategies.

100%



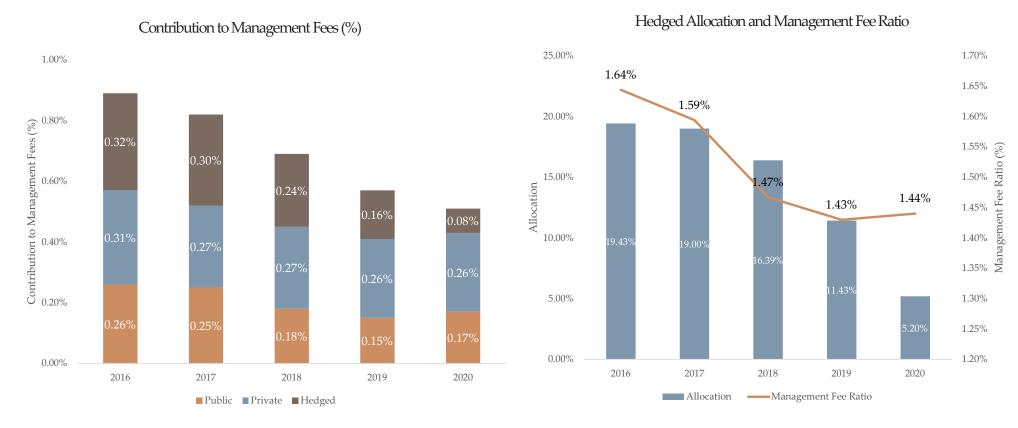
#### Contribution to Management Fees (%)

Average Allocation by Fund Type (%)



Active strategies is inclusive of Private, hedged and long only public strategies Police and Fire Pension Plan Data Source: ORS, State Street

# Active management fees also driven lower by reducing allocation to hedged strategies and lowering the management fee ratio.



Police and Fire Pension Plan Data Source: ORS, State Street